

# Cozy Hotels Group

Consolidated performance — May 2026

## Executive summary

Portfolio outperformed budget by **\$1.9M**. Rate discipline at Grand Aurora and F&B strength at three resort properties drove GOP up 8.1% year-on-year. Labor efficiency improved 60 bps despite wage pressure.

|         |         |        |
|---------|---------|--------|
| \$48.2M | \$18.6M | \$214  |
| REVENUE | GOP     | REVPAR |

## Property performance

| Property                 | Revenue | GOP    | vs Budget |
|--------------------------|---------|--------|-----------|
| Grand Aurora — Lisbon    | \$12.4M | \$5.1M | +6.2%     |
| Aurora Riviera — Nice    | \$9.8M  | \$3.9M | +4.1%     |
| Aurora Sands — Faro      | \$8.6M  | \$3.2M | +9.4%     |
| Aurora Metropol — Porto  | \$7.9M  | \$2.8M | +2.6%     |
| Aurora Downtown — Madrid | \$5.4M  | \$1.9M | -1.1%     |
| Aurora Harbour — Bilbao  | \$4.1M  | \$1.7M | +3.8%     |

## Departmental profit

| Department      | Revenue | Profit  | Margin |
|-----------------|---------|---------|--------|
| Rooms           | \$29.4M | \$21.8M | 74.1%  |
| Food & Beverage | \$11.2M | \$3.1M  | 27.7%  |
| Spa & Wellness  | \$3.8M  | \$1.4M  | 36.8%  |
| Other           | \$3.8M  | \$0.9M  | 23.7%  |

## Board narrative

Rate discipline held across peak-season inventory: ADR rose 4.6% while occupancy stayed within 30 bps of prior year. F&B contribution recovered post-refurbishment at three resort properties, adding \$0.6M in incremental GOP versus plan.

Labor efficiency improved 60 bps as scheduled hours tightened at Aurora Metropol and Aurora Downtown. Wage inflation of 3.8% was fully absorbed.

## 3-month forward view

| Metric     | Jun 26 | Jul 26 | Aug 26 |
|------------|--------|--------|--------|
| Occupancy  | 78%    | 84%    | 86%    |
| ADR        | \$262  | \$281  | \$289  |
| RevPAR     | \$204  | \$236  | \$249  |
| GOP margin | 38.9%  | 41.2%  | 42.4%  |

This is a sample board pack generated by Meridian Reporting. Figures are illustrative. For a live walkthrough on your portfolio, book a demo at [meridian.reporting](https://meridian.reporting).